June 3, 2014

Chicago Metropolitan Agency for Planning
c/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application – Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry, Workforce, Sustainability, and Transportation Infrastructure

To Whom It May Concern:

Enclosed, please find Kendall County’s CMAP LTA Application for a Countywide Industrial Market Study of Kendall County as well as a Letter of Support from John Shaw, Chairman of the Kendall County Board, for this application. Additional letters of support are expected from members of the Kendall Economic Development Alliance and will be forwarded promptly once they are received.

Should you have any questions, please feel free to contact me at 630-553-4142 or John Sterrett at 630-553-4834.

Thank you in advance for your consideration of this application.

Sincerely,

Jeff Wilkins
County Administrator
Chicago Metropolitan Agency for Planning
c/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application – Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry, Workforce,
Sustainability, and Transportation Infrastructure

To Whom It May Concern:

I am writing this Letter of Support on behalf of Kendall County, a member of the Kendall Economic
Development Alliance, for the CMAP LTA Application being submitted by Kendall County in
collaboration with the Alliance. The Alliance, made up of Kendall County, the Economic Development
Department of the Village of Oswego, the Montgomery Economic Development Corporation, the Plano
Economic Development Corporation, the Sandwich Economic Development Corporation, the Yorkville
Economic Development Corporation, and Waubonsee Community College, is applying for local technical
assistance for the development of a Countywide Industrial Market Study of Kendall County. This
Countywide study comprises of four major components: Targeted Industries, Workforce, Sustainability,
and Transportation Infrastructure. Kendall County has been designated by the Alliance as the lead
applicant and primary point of contact for this application. As a member of the Alliance, Kendall County
supports the proposed development of this study and the CMAP LTA Application for such.

The proposed study within the application will analyze and indentify specific industries that best fit
Kendall County’s competitive advantages and determine if there are potential industry clusters that
Kendall County can create. The study will also analyze the market potential for other successful
industries in the region to create economic diversity within the County.

The existing skilled workforce will be studied to determine the market demand to meet current and future
needs as well as examine both workforce advantages and/or deficiencies. This proposed study will further
provide guidance for a sustainable ratio of industrial, commercial, and residential tax base to help broaden
the tax base and address declining equalized assessed values and increasing property tax rates in the
County. Finally, the study, after determining target industries in which Kendall County has a competitive
advantage, will determine whether existing sites suitable for specific targeted industries are adequately
served by existing roadway and rail infrastructure. If deficiencies exist with roadway and rail service to
these, what steps can the local governments implement to address these deficiencies?

If this application is awarded local technical assistance from CMAP, it will address critical issues facing
Kendall County’s local economy, tax base, and infrastructure. Most importantly, it will corral limited
resources to effectively address industry-specific needs to enhance workforce, enable transportation
infrastructure improvements, and help improve Kendall County’s sustainability. The Alliance feels
strongly that the proposed application merits strong consideration for local technical assistance.
Should you have any questions regarding this letter of support, please feel free to contact Jeff Wilkins, County Administrator, at 630-553-4142, or John Sterrett, Economic Development Coordinator, at 630-553-4834.

Thank you in advance for your consideration of this application.

Sincerely,

John A. Shaw
County Board Chairman
2015 CALL FOR PROJECTS

Application form:
Community Planning Program and
Local Technical Assistance Program

DEADLINE: Noon on Thursday, June 26, 2014

This application form is online at www.rtachicago.com/applications. You may submit the form by email to applications@rtachicago.com.
Upon receipt of application, you will receive an e-mail verifying that your application has been received.

1. Name of Applicant:
Kendall County

2. Main Contact for Application (please include name, phone number and email):
Primary: Jeff Wilkins, 630-553-4142, jwilkins@co.kendall.il.us
Secondary: John Sterrett, 630-553-4834, jsterrett@co.kendall.il.us

Type of Applicant (please check any that apply): Local government

_x_ Multijurisdictional group*  Please list the members of the group (including government and nongovernmental organizations):

___ Nongovernmental organization*  Name of local government partner(s):

____________________________________________________

____________________________________________________

*Applications submitted by multijurisdictional groups and nongovernmental organizations must include a letter indicating support from each relevant local government. See the FAQs for more information. Nongovernmental applicants are strongly encouraged to contact CMAP or the RTA prior to submitting their application to discuss their project and the demonstration of local support. any that apply):
Please check all statements below that describe characteristics of your project. (This will help us determine whether your project is best handled by CMAP or RTA.)

☐ X My project involves preparation of a plan.
☐ X My project helps to implement a past plan.
☐ X My project links land use, transportation, and housing.
☐ X My project has direct relevance to public transit and supports the use of the existing transit system.
☐ My project is not directly related to transportation or land use, but implements GO TO 2040 in other ways.

5. Project Location:
Please provide a brief description of the location of your project. You may include a map if that helps to describe location, but this is not required. If your project helps to implement a past plan, please include a link to that plan.

Kendall County (County-wide)

Kendall County Community Economic Development Plan link: [http://www.co.kendall.il.us/economic-development-plan/](http://www.co.kendall.il.us/economic-development-plan/)

6. Project Description:
Please tell us what you would like to do in your community, and what assistance is needed. If you have more than one idea, please submit a separate application for each project. Please be specific, but also brief (less than two pages per project idea)—we simply want to have a basic understanding of what you want to do. CMAP and RTA staff will follow-up with you if we need any additional information to fully understand your proposed project.

(Please include any additional information that is relevant, preferably by providing links to online documents.)

**COUNTYWIDE INDUSTRIAL MARKET STUDY of KENDALL COUNTY:**
**TARGET INDUSTRY, WORKFORCE, SUSTAINABILITY, & TRANSPORTATION INFRASTRUCTURE**

**Overview**
Provide a comprehensive market study of the comparative advantage for industrial development for each community within Kendall County. The study should provide information to enable each community to target their industrial marketing and recruitment initiatives on specific industrial sectors. The study would also analyze Kendall County’s and the regions workforce capabilities to support the targeted industries and identify any workforce advantages or deficiencies. The study would aid the communities in determining the amount of industrial land area needed to support development of targeted industries. The study will link to CMAP’s GOTO 2040 Plan by supporting the County’s specialized clusters, enhance workforce development, and identify strategic measures to improve transportation infrastructure to increase efficient mobility.
Objectives
- Identify specific industries that best fit Kendall County’s comparative advantage.
- Does Kendall County have critical mass with comparative advantage in its existing manufacturing industrial clusters - such as metals, machinery, transportation equipment, food, food equipment, textiles, and plastics? If not, what level of development is needed to create a cluster with competitive advantage?
- Does Kendall County have potential to create future industry clusters with comparative advantage in the areas of chemicals, pharmaceuticals, communications and bio medical?
- Analyze market potential for other successful industries in the region to create economic diversity.
- Analyze Kendall County’s market demand for skilled workers to meet current and future business needs. Identify any workforce advantages or deficiencies. Can Kendall County’s and the region’s current workforce capabilities to support the targeted industries?
- Analysis would aid the communities in determining the amount of industrial land area needed to support development of targeted industries to maximize comparative advantage. Is enough industrial-zoned land available in the communities to support targeted industries in 10 years? 20 years? Is the industrial-zoned land served by adequate infrastructure (roads, utilities)? Is the industrial-zoned land buffered from single-family residential areas?
- Study would analyze and provide guidance for a sustainable ratio of industrial, commercial, and residential tax base. Study would analyze the CMAP region’s communities’ tax base ratios and correlating total tax rates (all taxing units of community). The study will also help to compare the tax rates of successful mature communities to that of successfully emerging communities to help broaden the tax base and address declining equalized assessed value and increasing property tax rates in Kendall County.
- After determining target industries in which Kendall County has a comparative advantage, the study will determine whether existing sites zoned for target industries are adequately served by existing roadway and rail infrastructure. If deficiencies exist with roadway and rail service to sites targeting the most desirable industries, what steps can the local governments implement to address these deficiencies to improve and enhance the infrastructure necessary to develop targeted industries?

Resources
- Kendall Economic Development Alliance (Including Waubonsee CC Workforce Development)
- Illinois Manufacturing Excellence Center
- Caterpillar, Inc.
- Argonne National Laboratory
- CMAP
June 4, 2014

Chicago Metropolitan Agency for Planning
C/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application - Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry, Workforce, Sustainability, and Transportation Infrastructure

To Whom It May Concern:

On behalf of Waubonsee Community College, I am writing this letter of support for the CMAP LTA Application being submitted by Kendall County in collaboration with the Kendall Economic Development Alliance (Alliance), made up of Kendall County, the Economic Development Department of the Village of Oswego, the Montgomery Economic Development Corporation, the Plano Economic Development Corporation, the Sandwich Economic Development Corporation, the Yorkville Economic Development Corporation, and Waubonsee Community College. The Alliance is applying for local technical assistance for the development of a Countywide Industrial Market Study of Kendall County. This countywide study is comprised of four major components: Targeted Industries, Workforce, Sustainability, and Transportation Infrastructure. Kendall County has been designated by the Alliance as the lead applicant and primary point of contact for this application. As a member of the Alliance, Waubonsee Community College supports the proposed development of this study and CMAP LTA Application.

The proposed study within the application will analyze and identify specific industries that best fit Kendall County's competitive advantages and determine if there are potential industry clusters that Kendall County can create. The study will also analyze the market potential for other successful industries in the region to create economic diversity within the county.

The existing skilled workforce will be studied to determine the market demand to meet current and future needs as well as examine both workforce advantages and/or deficiencies. This proposed study will further provide guidance for a sustainable ratio of industrial, commercial, and residential tax base to help broaden the tax base and address declining equalized assessed values and increasing property tax rates in the county. Finally, the study, after determining target industries in which Kendall County has a competitive advantage, will determine whether existing sites suitable for specific targeted industries are adequately served by existing roadway and rail infrastructure. If deficiencies do exist with roadway and rail service, what steps can the local governments implement to address these deficiencies?
If this application is awarded local technical assistance from CMAP, it will address critical issues facing Kendall County’s local economy, tax base, and infrastructure. Most importantly, it will corral limited resources to effectively address industry-specific needs to enhance workforce, enable transportation infrastructure improvements, and help improve Kendall County’s sustainability.

Thank you in advance for your consideration of this application.

Sincerely,

[Signature]

Christine J. Sobek, Ed.D.
President
June 17, 2014

Chicago Metropolitan Agency for Planning
C/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application – Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry, Workforce, Sustainability and Transportation Infrastructure

To Whom It May Concern:

I am writing this Letter of Support on behalf of Village of Oswego, a member of the Kendall Economic Development Alliance, for the CMAP LTA Application being submitted by Kendall County in collaboration with the Alliance. The Kendall Economic Development Alliance, made up of Kendall County, the Economic Development Department of the Village of Oswego, the Montgomery Economic Development Corporation, the Plano Economic Development Corporation, the Sandwich Economic Development Corporation, the Yorkville Economic Development Corporation, and Waubonsee Community College, is applying for local technical assistance for the development of a Countywide Industrial Market Study of Kendall County. This Countywide study comprised of four major components: Targeted Industries, Workforce, Sustainability and Transportation Infrastructure. Kendall County has been designated by the Alliance as the lead applicant and primary point of contact for this application. As a member of the Alliance, the Village of Oswego supports the proposed development of this study and the CMAP LTA Application for such.

The proposed study within the application will analyze and identify specific industries that best fit Kendall County’s competitive advantages and determine if there are potential industry clusters that Kendall County can create. The study will also analyze the market potential for other successful industries in the region to create economic diversity within the County.

The existing skilled workforce will be studied to determine the market demand to meet current and future needs as well as examine both workforce advantages and/or deficiencies. This proposed study will further provide guidance for a sustainable ratio of industrial, commercial, and residential tax base to help broaden the tax base and
address declining equalized assessed values and increasing property tax rates in the County. Finally, the study, after determining target industries in which Kendall County has a competitive advantage, will determine whether existing sites suitable for specific targeted industries are adequately served by existing roadway and rail infrastructure. If deficiencies exist with roadway and rail service to these, what steps can the local governments implement to address these deficiencies?

If this application for local technical assistance from CMAP is awarded, it will address critical issues facing Kendall County’s local economy, tax base, and infrastructure. Most importantly, it will corral limited resources to effectively address industry-specific needs to enhance workforce, enable transportation infrastructure improvements and help improve Kendall County’s sustainability. The Alliance feels strongly that the proposed application merits strong consideration for local technical assistance.

Should you have any questions regarding this letter of support, please feel free to contact our Economic Development Director, Vijay Gadde, at (630) 551-2334.

Thank you in advance for your consideration of this application.

Sincerely,

Terry Michels
President Pro-Tem
June 19, 2014

Chicago Metropolitan Agency for Planning
c/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application – Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry,
Workforce, Sustainability, and Transportation Infrastructure

I am writing this Letter of Support on behalf of the Montgomery Economic Development Corporation,
a member of the Kendall Economic Development Alliance, for the CMAP LTA Application being
submitted by Kendall County in collaboration with the Alliance. The Kendall Economic Development
Alliance, made up of Kendall County, the Economic Development Department of the Village of Oswego,
the Montgomery Economic Development Corporation, the Plano Economic Development Corporation,
the Sandwich Economic Development Corporation, the Yorkville Economic Development Corporation, and
Waubonsee Community College, is applying for local technical assistance for the development of a
Countywide Industrial Market Study of Kendall County. This Countywide study comprises four major
components: Targeted Industries, Workforce, Sustainability, and Transportation Infrastructure. Kendall
County has been designated by the Alliance as the lead applicant and primary point of contact for this
application. As a member of the Alliance, The MEDC, supports the proposed development of this study
and the CMAP LTA Application for such.

The proposed study within the application will analyze and identify specific industries that best fit
Kendall County’s competitive advantages and determine if there are potential industry clusters that
Kendall County can create. The study will also analyze the market potential for other successful
industries in the region to create economic diversity within the County.

The existing skilled workforce will be studied to determine the market demand to meet current and future
needs as well as examine both workforce advantages and/or deficiencies. This proposed study will
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If this application is awarded local technical assistance from CMAP, it will address critical issues facing Kendall County’s local economy, tax base, and infrastructure. Most importantly, it will corral limited resources to effectively address industry-specific needs to enhance workforce, enable transportation infrastructure improvements, and help improve Kendall County’s sustainability. The Alliance feels strongly that the proposed application merits strong consideration for local technical assistance.

Should you have any questions regarding this letter of support, please feel free to contact me at 630-897-6748.

Thank you in advance for your consideration of this application.

Sincerely,

Charlene Coulombe- Fiore
EDFP CEd
Executive Director
June 3, 2014

Chicago Metropolitan Agency for Planning
c/o Local Technical Assistance Program
233 South Wacker Drive, Suite 800
Chicago, Illinois 60606

Re: CMAP LTA Application – Letter of Support
Countywide Industrial Market Study of Kendall County: Targeted Industry, Workforce, Sustainability, and Transportation Infrastructure

To Whom It May Concern:

I am writing this Letter of Support on behalf of the Yorkville Economic Development Corporation, a member of the Kendall Economic Development Alliance, for the CMAP LTA Application being submitted by Kendall County in collaboration with the Alliance. The Kendall Economic Development Alliance, made up of Kendall County, the Economic Development Department of the Village of Oswego, the Montgomery Economic Development Corporation, the Plano Economic Development Corporation, the Sandwich Economic Development Corporation, the Yorkville Economic Development Corporation, and Waubonsee Community College, is applying for local technical assistance for the development of a Countywide Industrial Market Study of Kendall County. This Countywide study comprises four major components: Targeted Industries, Workforce, Sustainability, and Transportation Infrastructure. Kendall County has been designated by the Alliance as the lead applicant and primary point of contact for this application. As a member of the Alliance, the Yorkville economic Development Corporation supports the proposed the development of this study and the CMAP LTA Application for such.

The proposed study within the application will analyze and indentify specific industries that best fit Kendall County’s competitive advantages and determine if there are potential industry clusters that Kendall County can create. The study will also analyze the market potential for other successful industries in the region to create economic diversity within the County.

The existing skilled workforce will be studied to determine the market demand to meet current and future needs as well as examine both workforce advantages and/or deficiencies. This proposed study will further provide guidance for a sustainable ratio of industrial, commercial, and residential tax base to help broaden the tax base and address declining equalized assessed values and increasing property tax rates in the County. Finally, the study, after determining target industries in which Kendall County has a competitive advantage, will determine whether existing sites suitable for specific targeted industries are
adequately served by existing roadway and rail infrastructure. If deficiencies exist with roadway and rail service to these, what steps can the local governments implement to address these deficiencies?

If this application is awarded local technical assistance from CMAP, it will address critical issues facing Kendall County’s local economy, tax base, and infrastructure. Most importantly, it will corral limited resources to effectively address industry-specific needs to enhance workforce, enable transportation infrastructure improvements, and help improve Kendall County’s sustainability. The Alliance feels strongly that the proposed application merits strong consideration for local technical assistance.

Should you have any questions regarding this letter of support, please feel free to contact me at 630-209-7151.

Thank you in advance for your consideration of this application.

Sincerely,

Lynn Dubajic
Executive Director