ON TO 2050

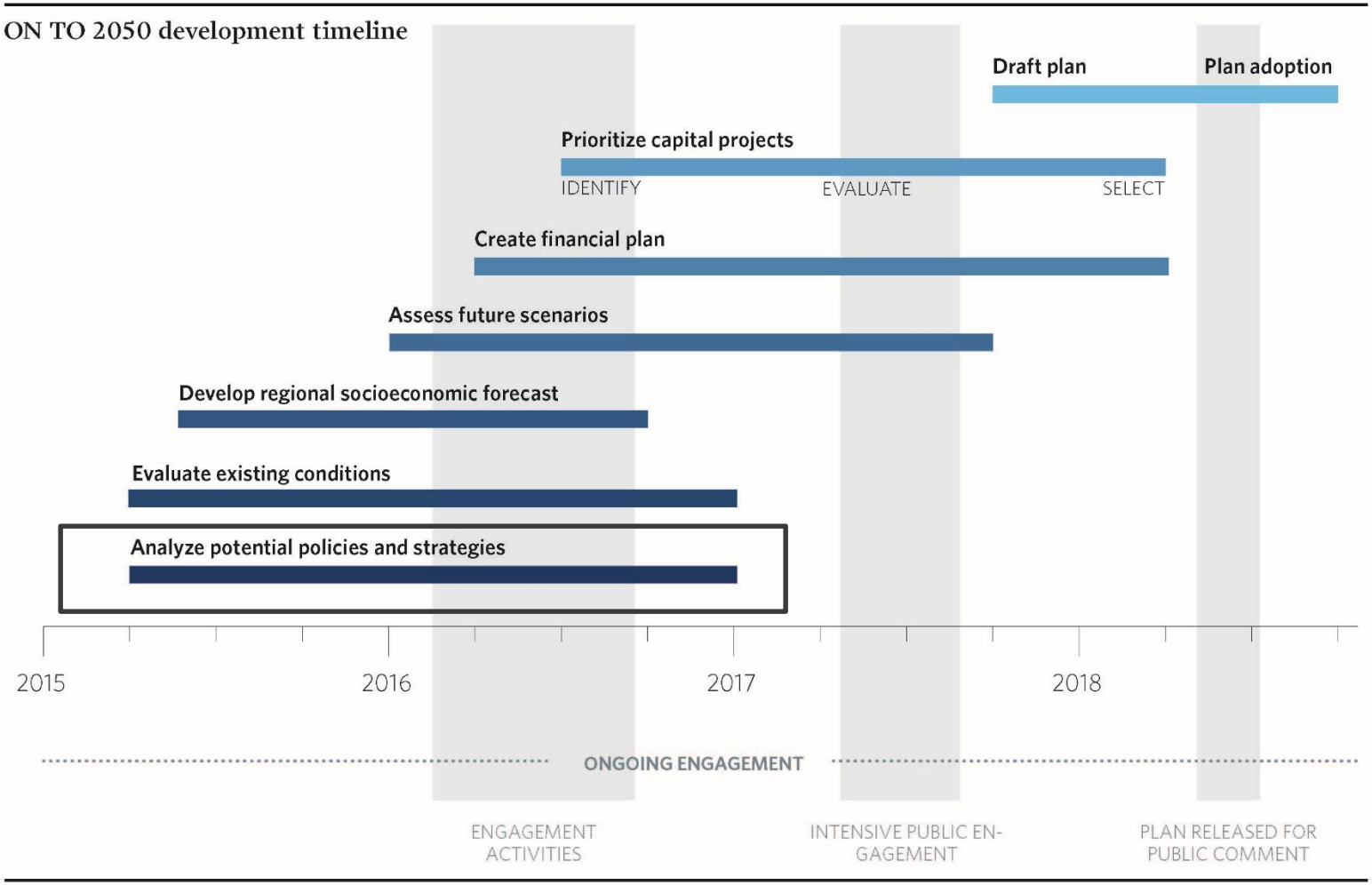
Municipal Capacity

Strategy Paper Introduction

November 16, 2016

CMAP

Timeline


ON TO 2050 development timeline
Draft plan
Plan adoption
Prioritize capital projects
IDENTIFY
EVALUATE
SELECT
Create financial plan
Assess future scenarios
Develop regional socioeconomic forecast
Evaluate existing conditions
Analyze potential policies and strategies
2015
2016
2017
2018
ONGOING ENGAGEMENT
ENGAGEMENT ACTIVITIES
INTENSIVE PUBLIC EN-GAGEMENT
PLAN RELEASED FOR PUBLIC COMMENT

Background

- Experience since development of GO TO 2040 has shown that many communities in the region wish to be partners in implementing, but lack capacity or face barriers that could be overcome with targeted assistance.

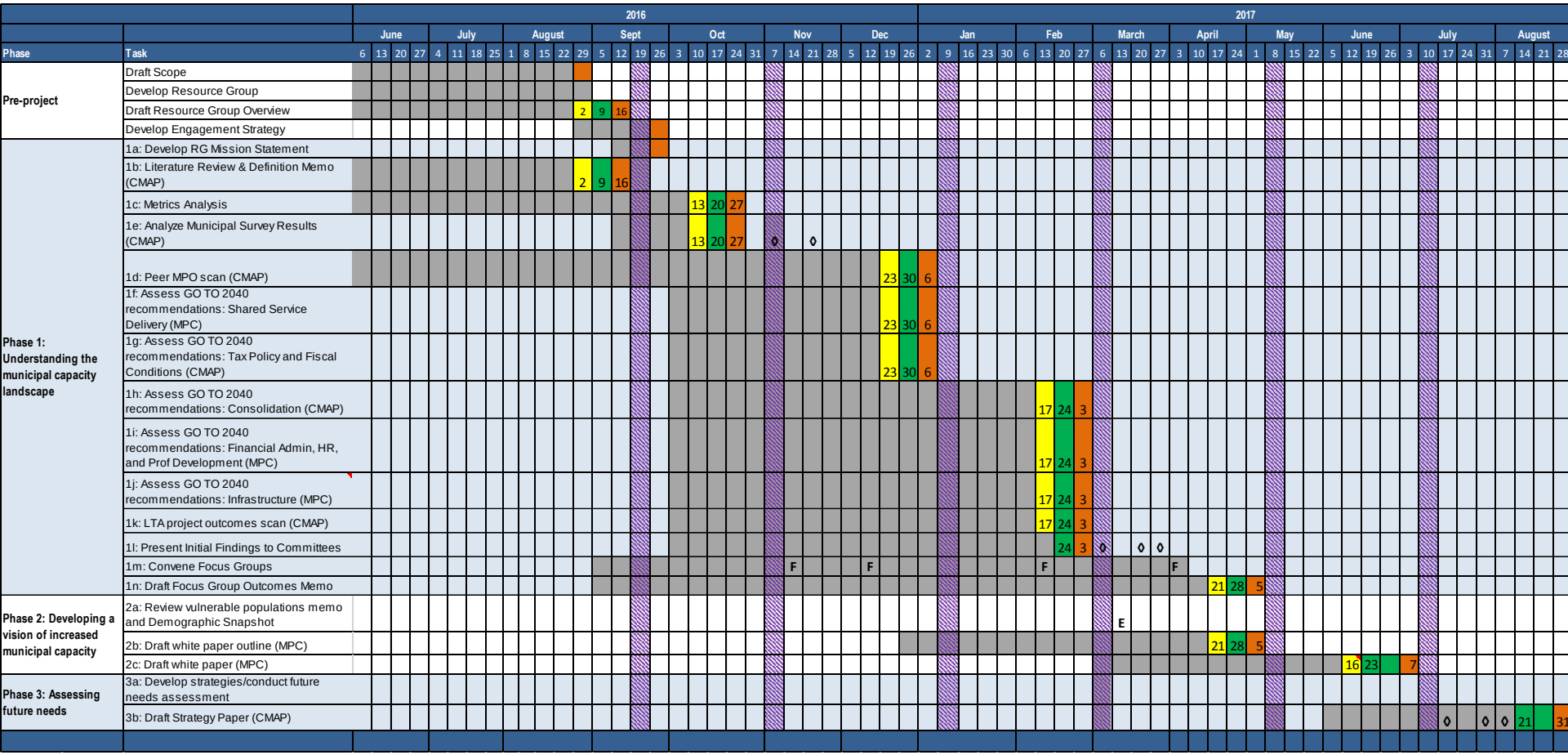
- Increasing municipal capacity can achieve a broad set of positive regional outcomes
  - greater adoption of sustainable practices at the local level
  - increased participation in the region's economy
  - improved public engagement
  - increased reinvestment in the region's already-developed areas

- This project will develop strategies to improve municipal capacity region-wide, and coordinate with partners to assist communities with issues that transcend land use and transportation

Process

- Phase 1: Understanding the municipal capacity landscape
  - Convene a resource group with expertise in municipal operations, finance and administration
  - Analyze results of previously completed surveys of a broader municipal audience
  - Convene focus groups to solicit additional input and feedback from communities throughout the region
- Phase 2: Developing a vision of increased municipal capacity
  - Identify and gain agreement on a set of strategies for CMAP and its partners to pursue to assist municipalities in growing their capacity, with a focus on ability to implement ON TO 2050
- Phase 3: Assessing future needs
  - Prepare a final report detailing findings, including key barriers to municipal capacity, as well as barriers to potential solutions

Project Timeline



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Resource Group Members

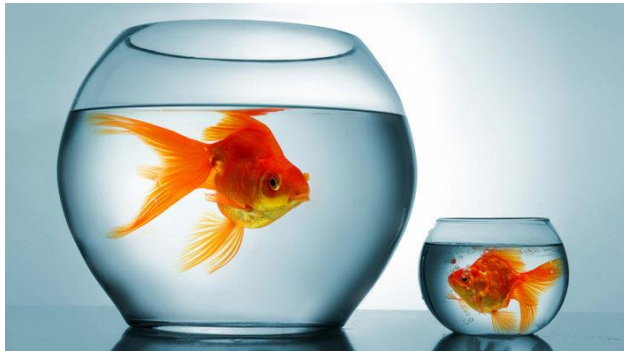
Name	Organization
Jeff Brady	Village of Glenview
Christina Burns	Village of Oswego
Shubhra Govind	Village of Hanover Park
Regan Stockstell	Village of Richton Park
Jon Kindseth	Village of Beach Park
Tim Schloneger	Village of Algonquin
Michael Schwarz	City of Joliet
Carolyn Schofield	McHenry County
Hugh O'Hara	Will County Government League
John Keller	Cook County
Michael Blue	Teska Associates, Inc
Alison Milld Clements	Metropolitan Mayors Caucus
Bill Balling	WRB LLC
David Silverman	Ancel Glink
Jack Hynes	Consultant

Focus Groups

MPC will convene a series of focus groups to discuss capacity with experts and stakeholders:

- Mayors & Village Presidents
- Infrastructure, Utilities, and Service Delivery
- Finance and Administration
- State and County Employees
- Lower-capacity Communities
- Economic Development
- CMAP Local Technical Assistance (LTA) Staff

Defining and Measuring Municipal Capacity



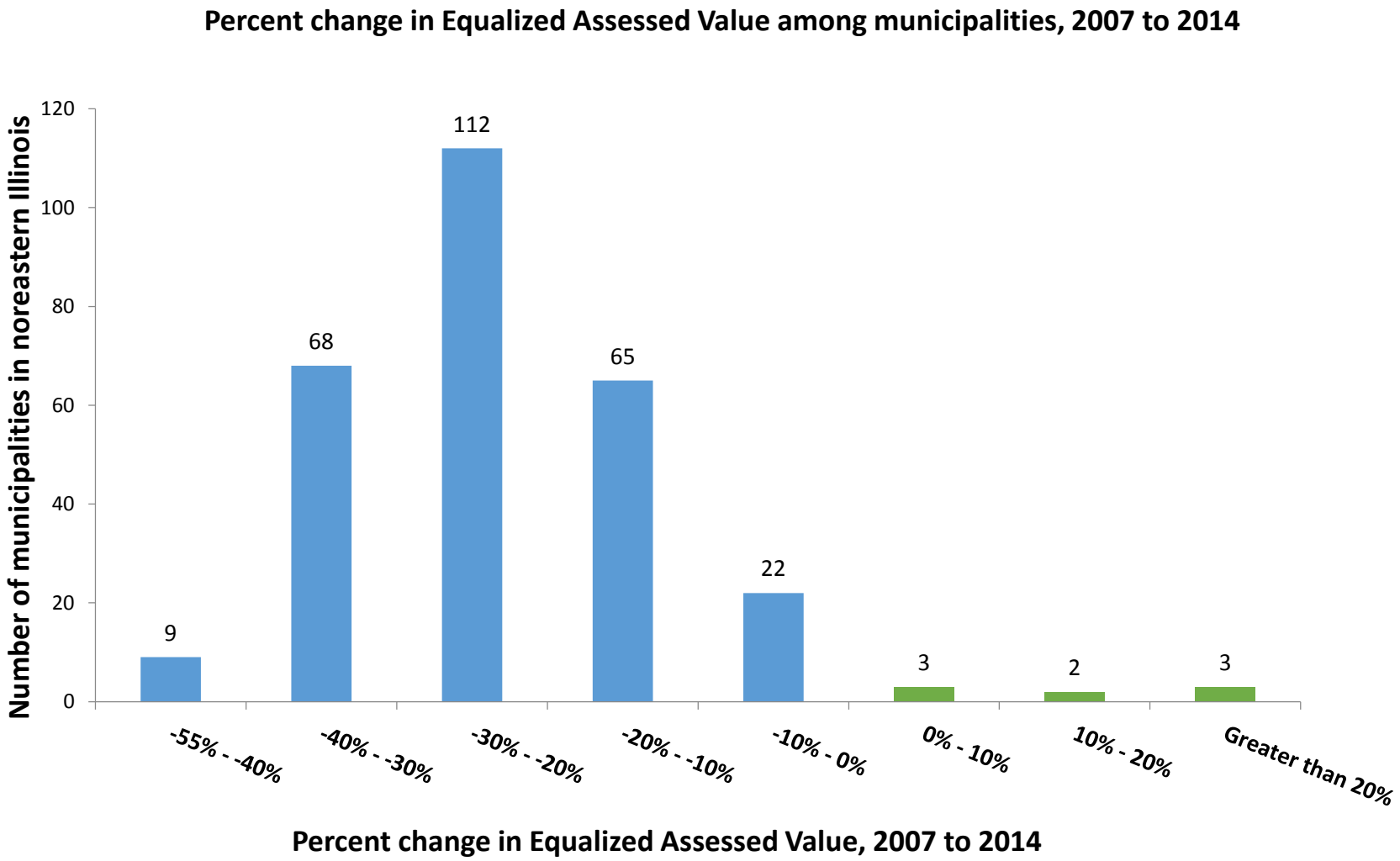
Defining Municipal Capacity

CMAP staff proposes that municipal capacity be defined as: **the ability of a municipality to ensure services are provided on a sustained basis in pursuit of its own objectives**.

Capacity Metrics

Metric	Description	Metric type
Property tax base growth	Change in EAV between 2007 and 2014	Driver of capacity
Total revenue	2014 total revenue, divided by total residents and employees and normalized for fire services	Driver of capacity
Home rule status	Whether a municipality has home rule status	Driver and outcome of capacity
Existence of a CIP	Whether a municipality has a capital improvement plan	Outcome of capacity
Age of comp plan	Year of most recent comprehensive plan	Outcome of capacity

Property Tax Base Growth



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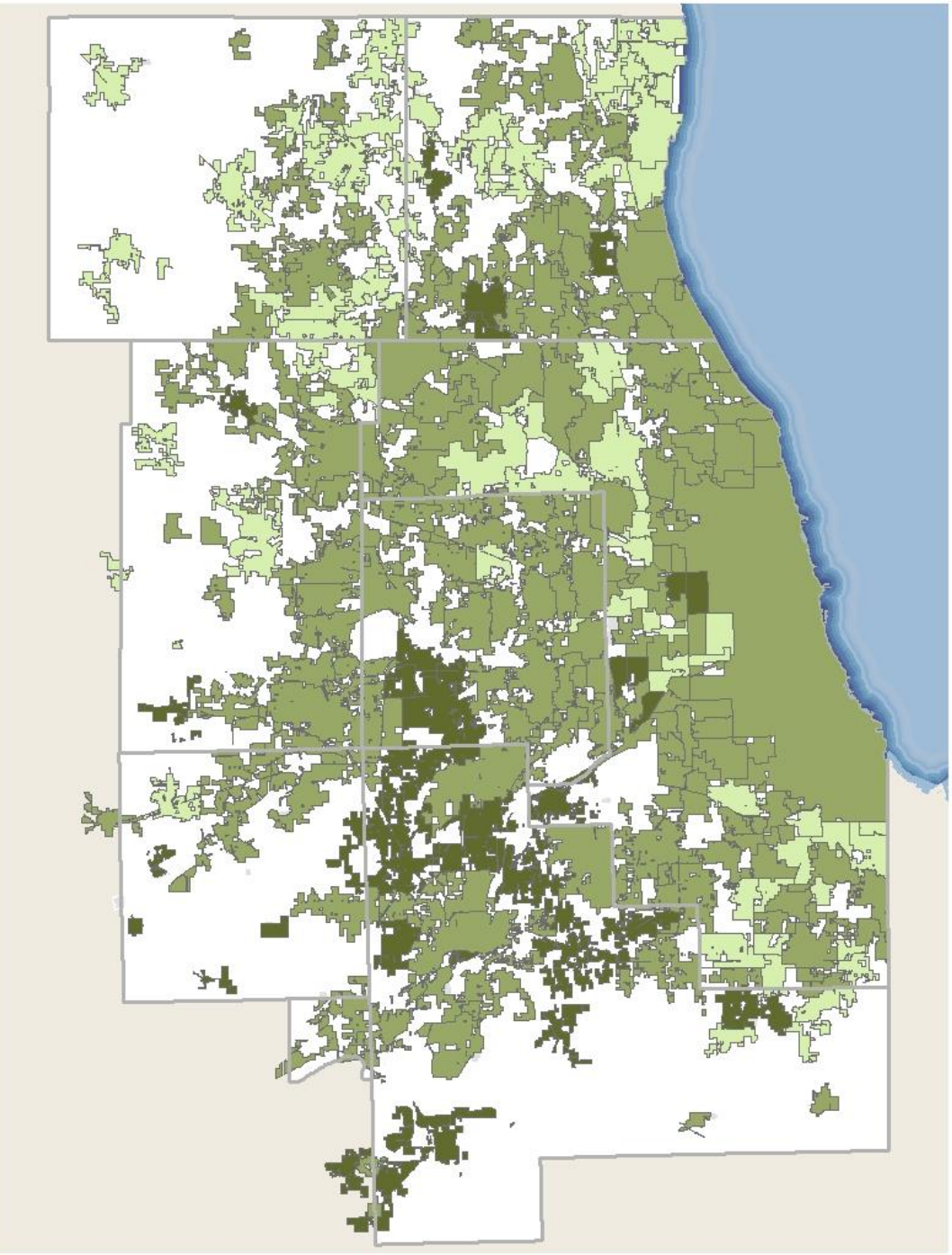
Property Tax Base Growth



Percent Change in EAV (2007-2014)

- -55.2% - -30.1%
- -30% - -10.1%
- -10% - 90.2%

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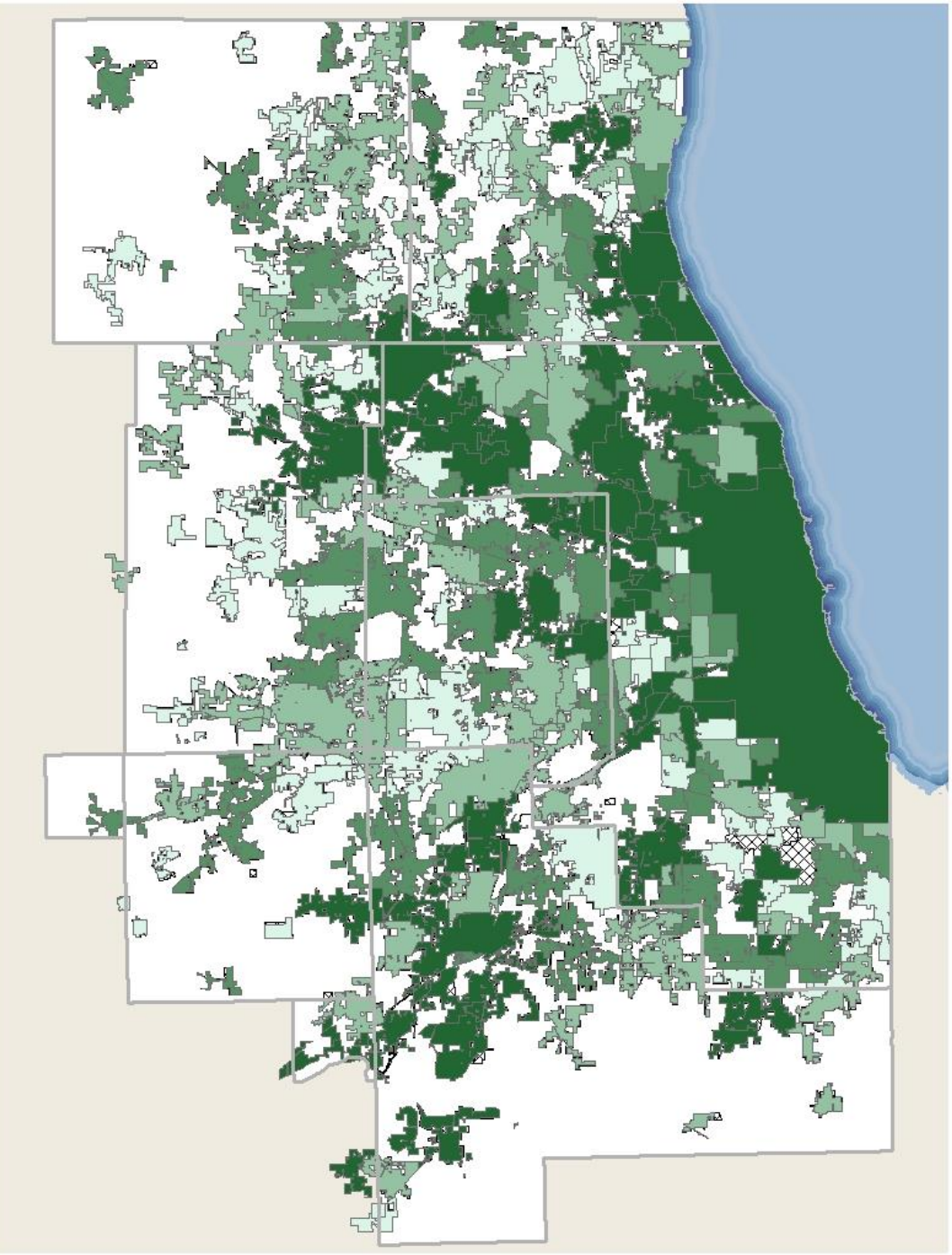
Total Revenue



Revenue per resident and employee, 2014 in 4 quantiles

- 1st quartile (Lowest revenue)
- 2nd quartile
- 3rd quartile
- 4th quartile (Highest revenue)
- No data available

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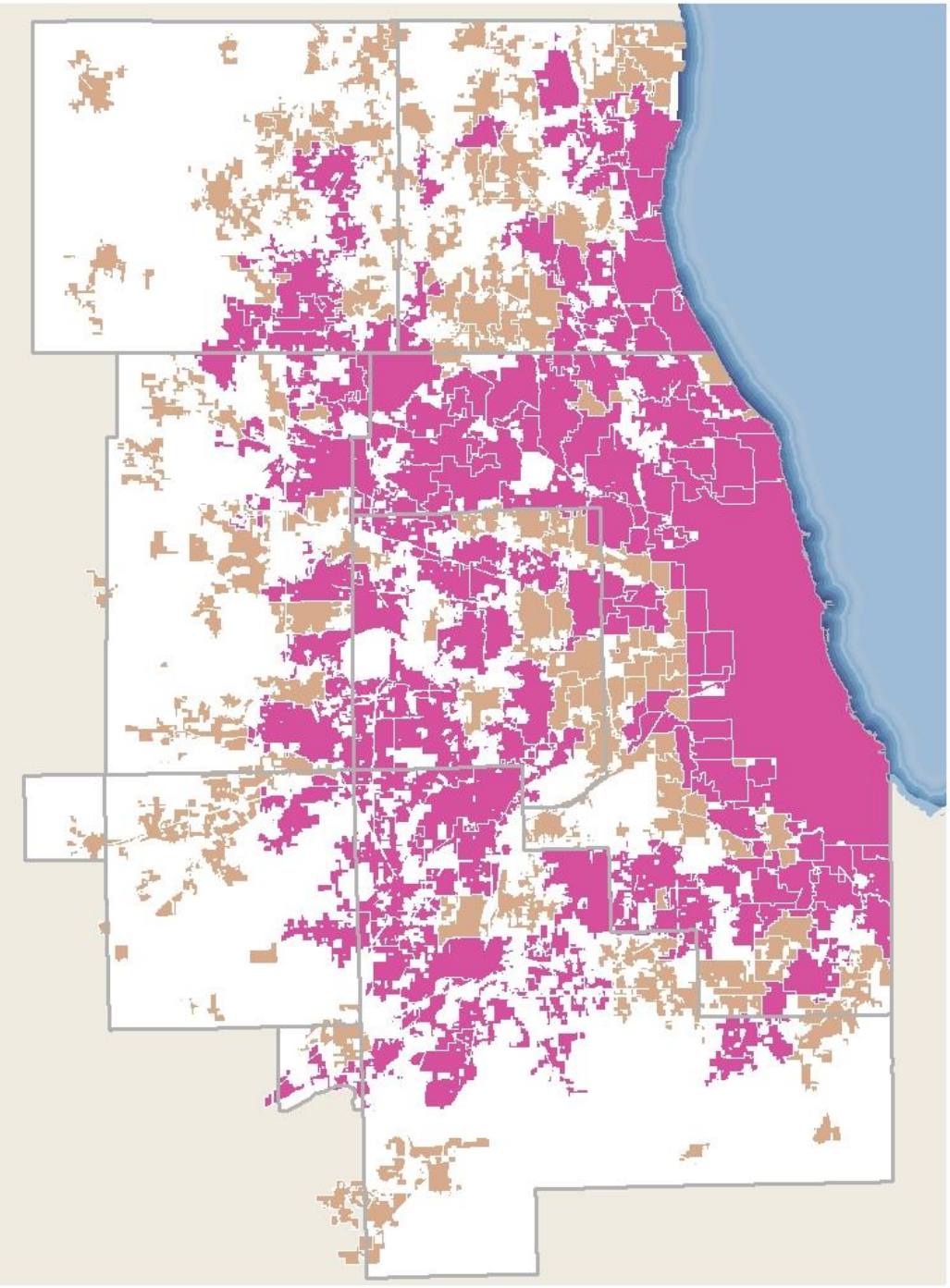
Home Rule Status



Home rule

Non-home rule

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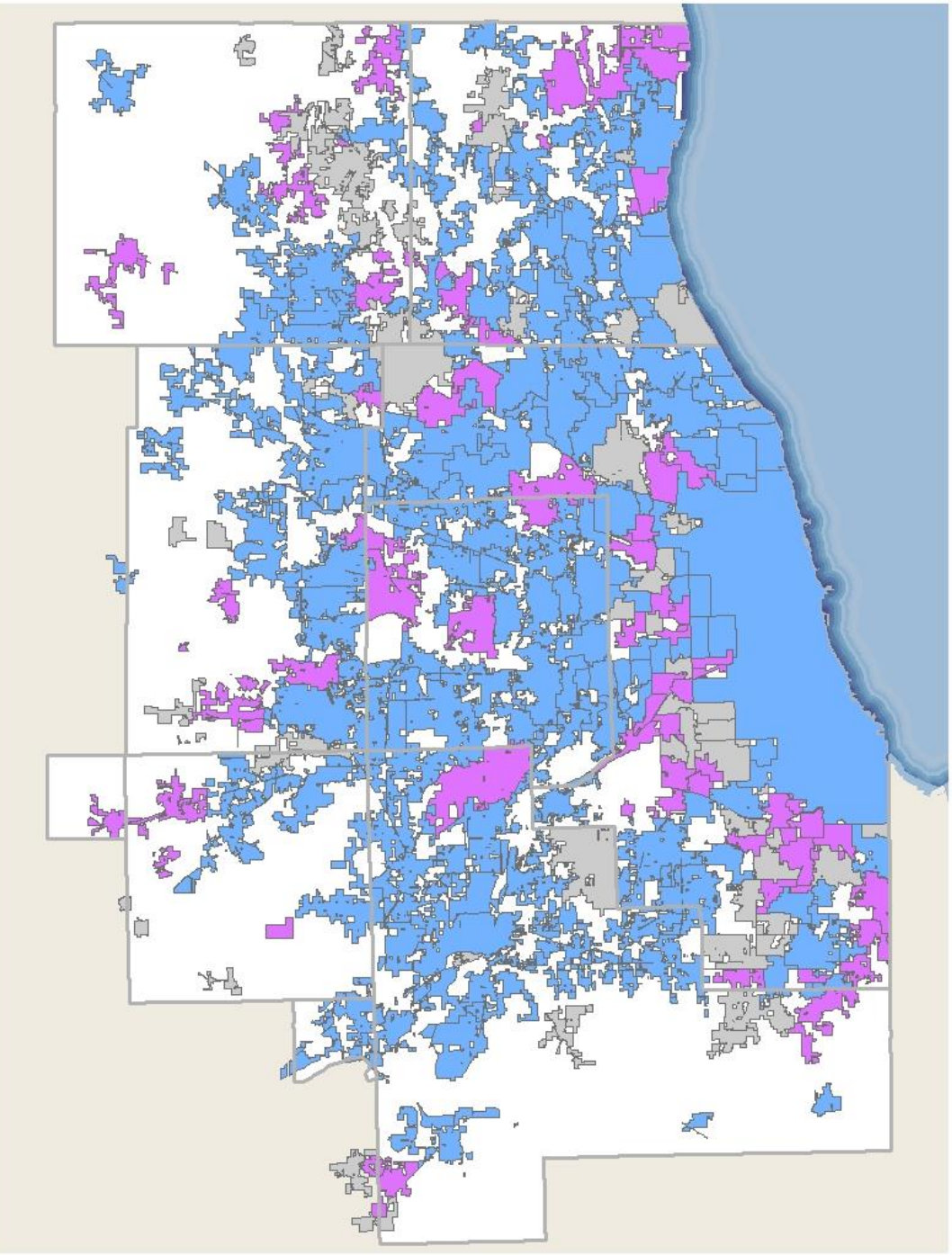
Existence of a CIP



Does your municipality have a current CIP?

- Yes (149)
- No (75)
- No response (61)

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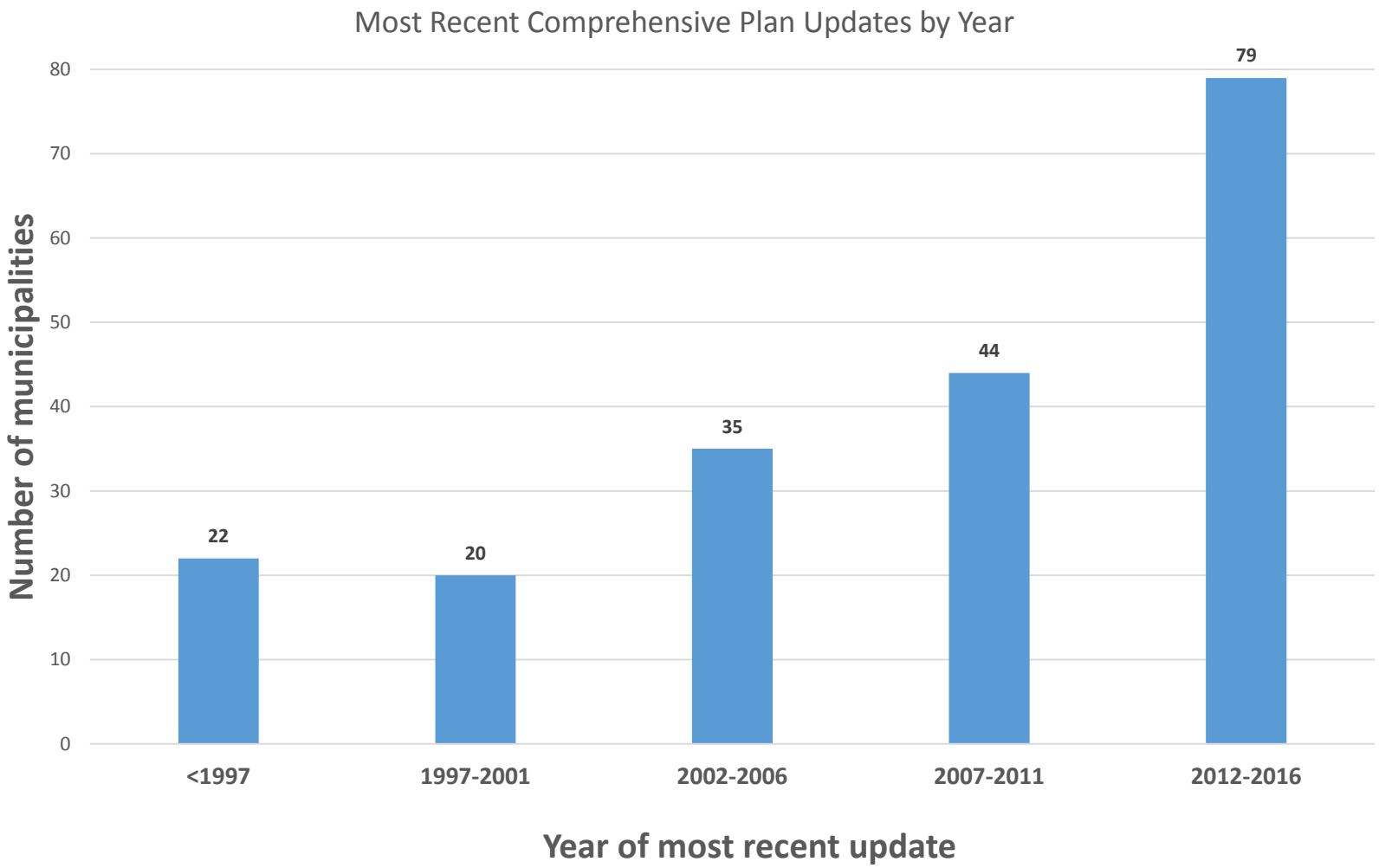
Age of Comprehensive Plan



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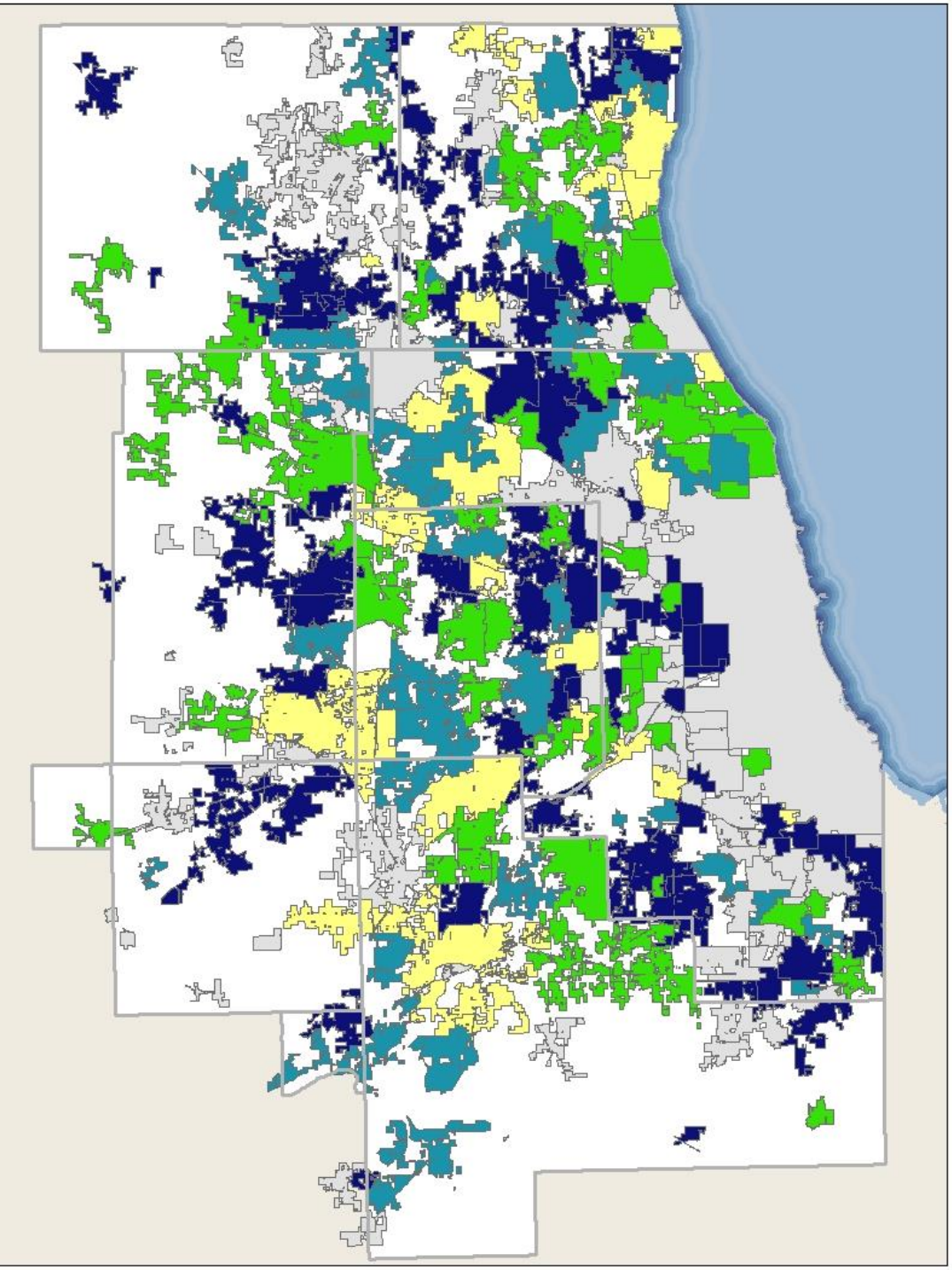
Age of Comp Plan



Year of current Comprehensive Plan adoption

2016 CMAP municipal survey

- 1959 - 1996
- 1997 - 2006
- 2007 - 2011
- 2012 - 2016
- No response

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Next Steps

- Continue Phase 1: Understanding the municipal capacity landscape
  - Continue metrics analysis
  - Assess GO TO 2040 recommendations
  - Convene Focus Groups
  - Present initial findings to Committees (March)
- Phase 2: Developing a vision of increased municipal capacity
  - Draft white paper
- Phase 3: Assessing future needs
  - Develop strategies/conduct future needs assessment
  - Draft Strategy Paper
  - Present Draft Strategy Paper to Committees (July)

ON TO 2050

Comments or Questions

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