Resilient Chicago





100 Resilient Cities is a global initiative that seeks to help cities around the world become more resilient to the physical, social, and economic challenges that are a growing part of the 21st century.













A Plan for Inclusive Growth and a Connected City





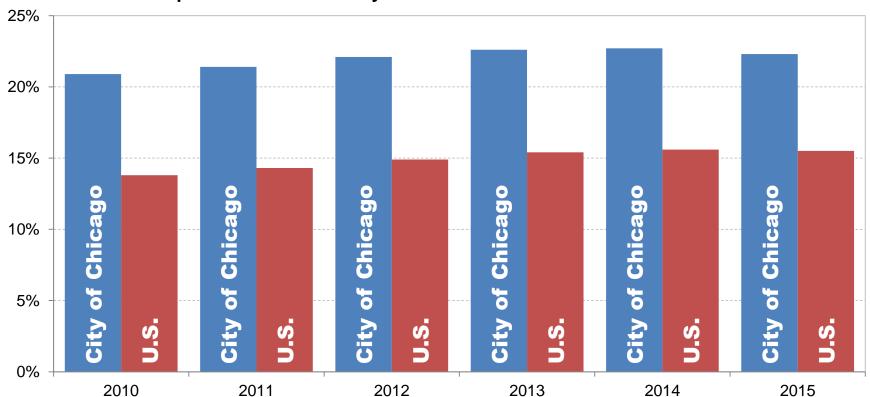
How did we get here? Developing the Resilience Strategy

Chicago must address chronic stresses and prepare for future shocks...

Too many Chicagoans live in poverty...

More than 20% of Chicagoans live below the poverty threshold.

Percent of Population Below Poverty Threshold

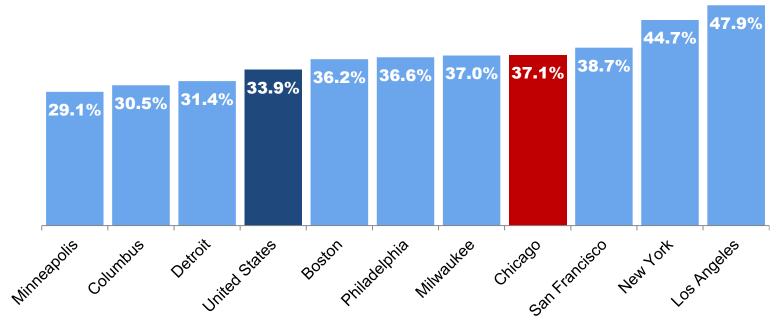


...and there is a greater share of cost burdened households in Chicagoland than in the U.S. overall.

37.1% of households in the Chicago MSA spend more than 30% of their income on housing costs. 18.2% of households spend more than 50%.

Percent of Households Cost Burdened*

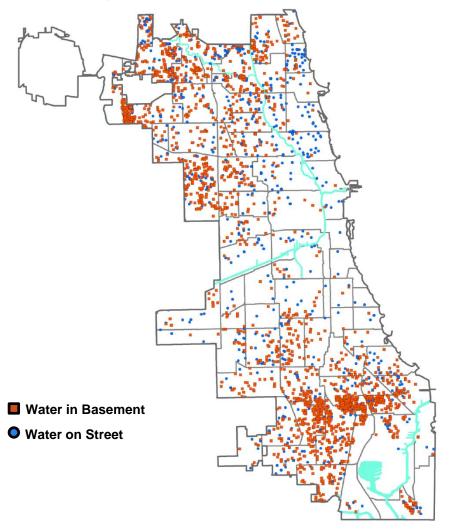
*Housing costs more than 30% of household income



Note: Locations are Metropolitan Statistical Areas

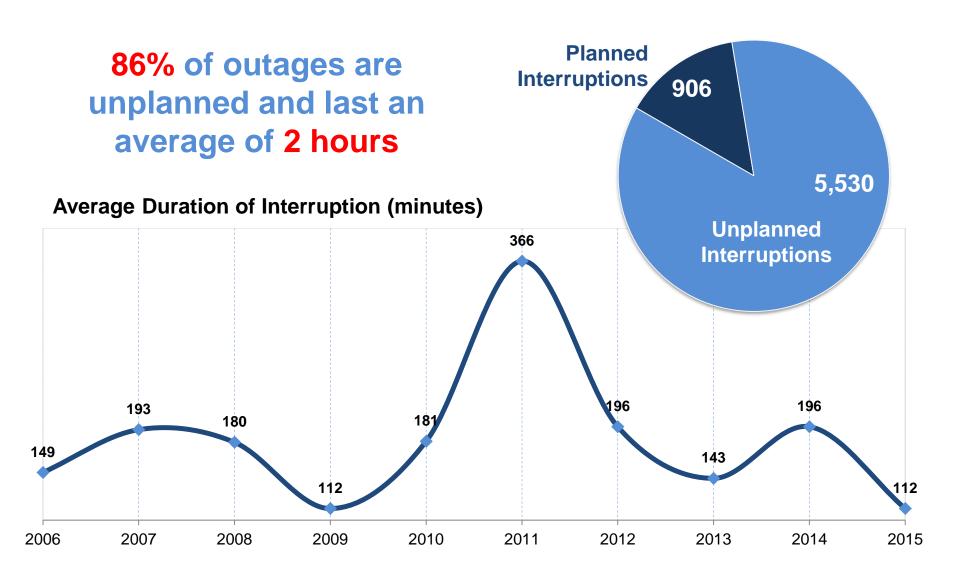
Chicagoans are vulnerable to flooding events...

311 Calls for Flooding – April 17-18, 2013



A major rain event, like one in April 2013, can result in over 2,000 calls for reporting flooding.

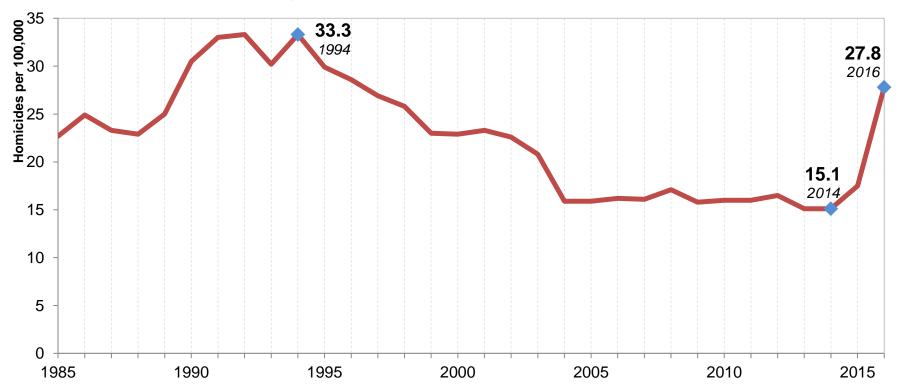
...and electric outages.



Too many Chicagoans are victims of gun violence.

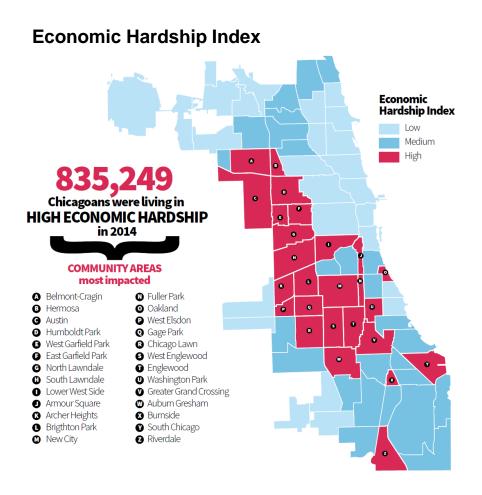
The number of homicides spiked after a period where the rate had been half of that of the 1990s

Homicide Victims in Chicago, 2010-2016



...especially in disconnected communities with a disproportionate share of hardships.

The greatest disparities across key indicators consistently exist in the same West and South Side communities.

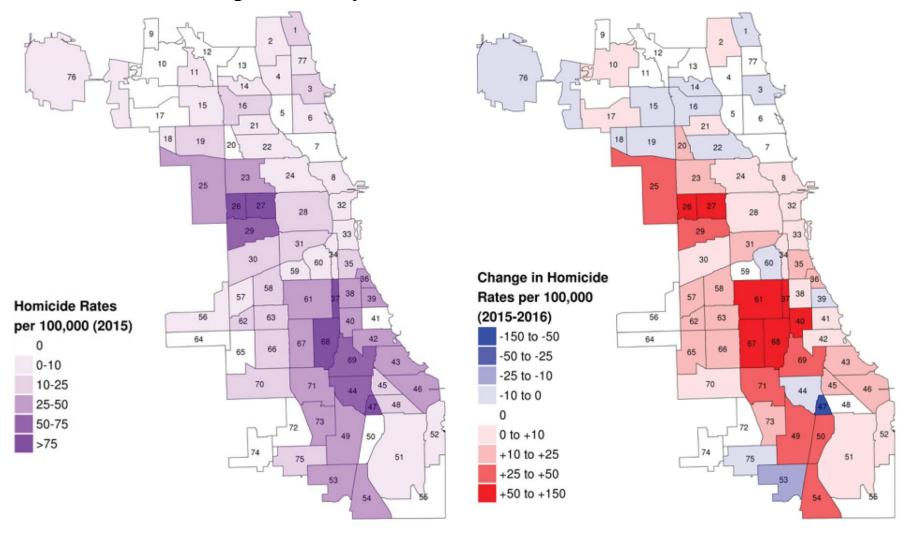


Economic Hardship Index:

- 1. Unemployment
- 2. Crowded Housing
- 3. Poverty
- 4. Education Attainment
- 5. Dependents
- 6. Per Capita Income

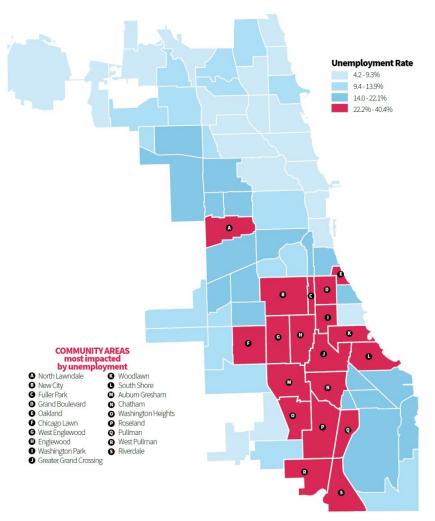
Including disparities in homicides...

Homicide Rates in Chicago Community Areas, 2015-2016



...unemployment....

Unemployment Rate

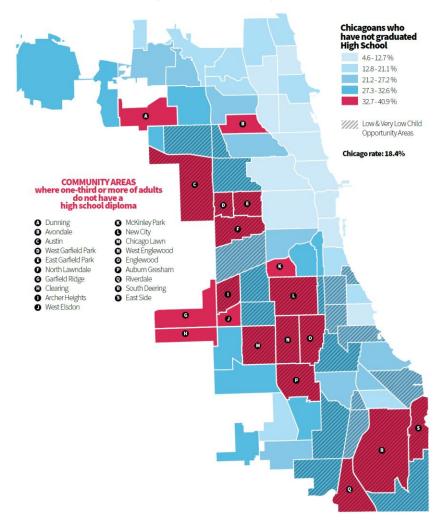


African Americans are 2.6X more likely to be unemployed than whites

Credit: Chicago Department of Public Health, "Healthy Chicago 2.0" using data from U.S. Census American Community Survey 2010-2014 Estimates

...educational attainment....

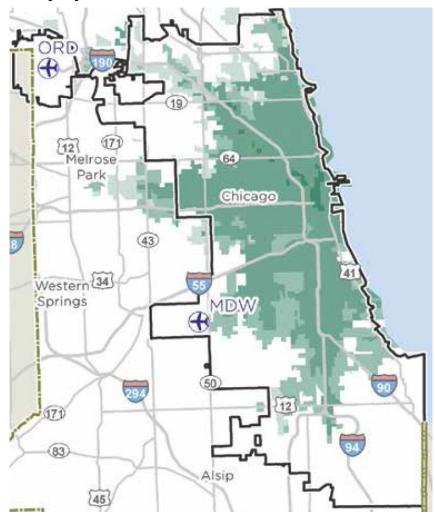
Chicagoans who have not graduated High School



Credit: Chicago Department of Public Health, "Healthy Chicago 2.0" using data from U.S. Census American Community Survey 2010-2014 Estimates

...and access to economic opportunity.

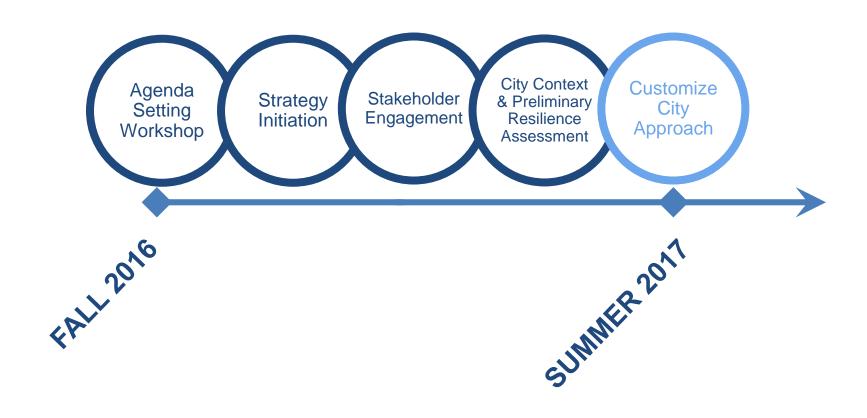
Job accessibility by transit within 45 minutes of home at 8:00 am



Credit: Cook County Long-Range Transportation Plan – data from University of Illinois-Chicago Metropolitan Chicago Accessibility Explorer and Longitudinal Employer-Household Dynamics

Through this process, we have engaged a large and diverse group of stakeholders to better understand threats and opportunities and identify specific actions to take.

Resilience Strategy Creation Process

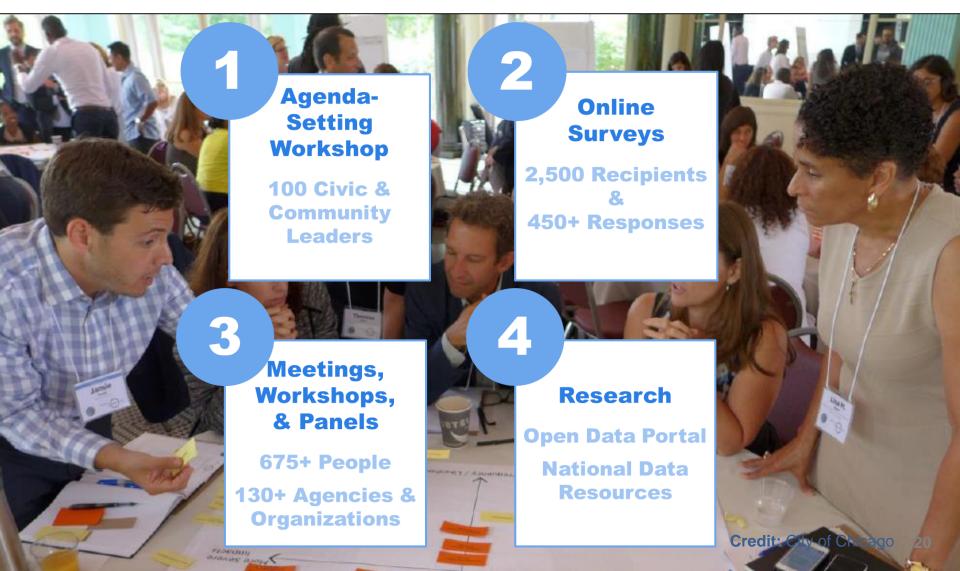


Resilience Strategy Creation Process



STEP 1: Understand Chicago

Identify Chicago's strengths, it's biggest threats, and it's leading challenges through...



Strengths/Assets

- Abundant Fresh Water
- Diversified Economy
- Transportation Infrastructure
- Educated Population
- Comparatively Low Cost of Living
- Ensure Continuity of Critical Services
- Provide and Enhances Natural and Manmade Assets
- Provide Reliable Communication and Mobility

Weaknesses/Threats

- Disconnected Neighborhoods
- Storms
- Economic Crash
- Flooding
- Infrastructure Failure
- Violence
- Access to Quality Education
- Income & Employment Inequality
- Racism
- Ensure Social Stability, Security & Justice
- Support Livelihoods & Employment
- Promote Cohesive, Engaged Communities

STEP 2: Understand Existing Efforts

Understand what the City and its partners have been doing to improve resilience, and to connect these efforts to gaps that *Resilience Strategy* could fill



The City and its partners are already putting a lot of effort into addressing challenges relating to education (Cradle-to-Career Strategy), health (Healthy Chicago 2.0), jobs (Chicago-Cook Workforce Partnership), and crime/violence (Public Safety Strategy).

STEP 3: Synthesize

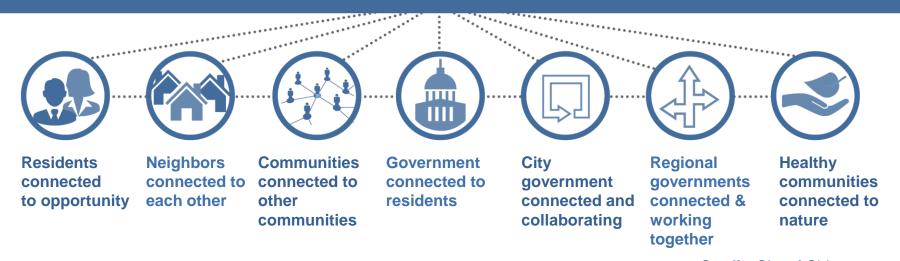
Four key challenges emerged as Chicago's most pressing resilience challenges that the *Resilience Strategy* can help address:

- Reducing disparities within Chicago's neighborhoods through a focus on reconnecting vulnerable populations and disinvested neighborhoods to opportunity
- 2. Addressing the root causes of crime and violence through improving connections to economic opportunity and complementing ongoing police reform efforts
- **3. Ensuring the provision of critical infrastructure** specifically for vulnerable populations
- 4. Promoting engaged, prepared, and cohesive communities through improved connection between the City and residents

Our resilience strategy will create a more connected Chicago.

A resilient Chicago is a city where residents, neighborhoods, institutions, and government agencies are successfully connected to each other in the pursuit of economic opportunity, safety, equity, and sustainability.





Our strategy focuses on three specific pillars...



Strong Neighborhoods

How do we ensure every resident in every neighborhood has the access and opportunity to participate in the economic future of Chicago?



Robust Infrastructure

How can we connect City infrastructure investments to strategies that create economic opportunity for all Chicagoans and enhance vulnerable communities?



Prepared Communities

How do we ensure that Chicagoans are engaged and informed so that they are prepared for all threats they face now and in the future?

...12 Goals, and 50 Actions

One Vision

Connected Chicago

Three Pillars

Strong Neighborhoods, Robust Infrastructure, Prepared Communities

12 Goals

Four Goals per Pillar

50 Actions

New Actions fill gaps in resilience

Existing Actions directly relate to achieving strategy goals

Developing Actions require additional analysis to shape

Credit: City of Chicago

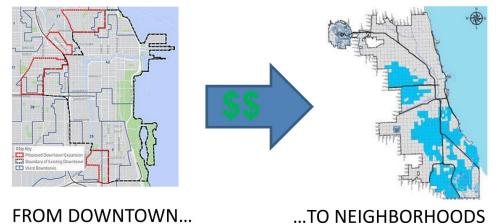
Pillar 1: Strong Neighborhoods

Goals:

- 1. Coordinate city investments and actions to maximize and empower neighborhood development
- 2. Increase jobs and investment leveraged through community action in communities with historic underinvestment
- 3. Create a City-community partnership process to renew and build community trust and social cohesion
- 4. Ensure the protection and enhancement of basic needs for Chicagoans

Action 1: Neighborhood Opportunity Fund





Over **100** applications received and **17** businesses selected to date

Eligible Expenses (examples):

- HVAC, plumbing, electrical
- Carpentry and framing
- Roofing and façade repair
- New construction, others

Action 2: Citywide Public Engagement Assessment



- 33,000+ City employees
- 46 departments + sister agencies surveyed
- 22 departments + sister agencies to be interviewed
- Workshop to take place on May 30th, 2018, with an eye toward next steps



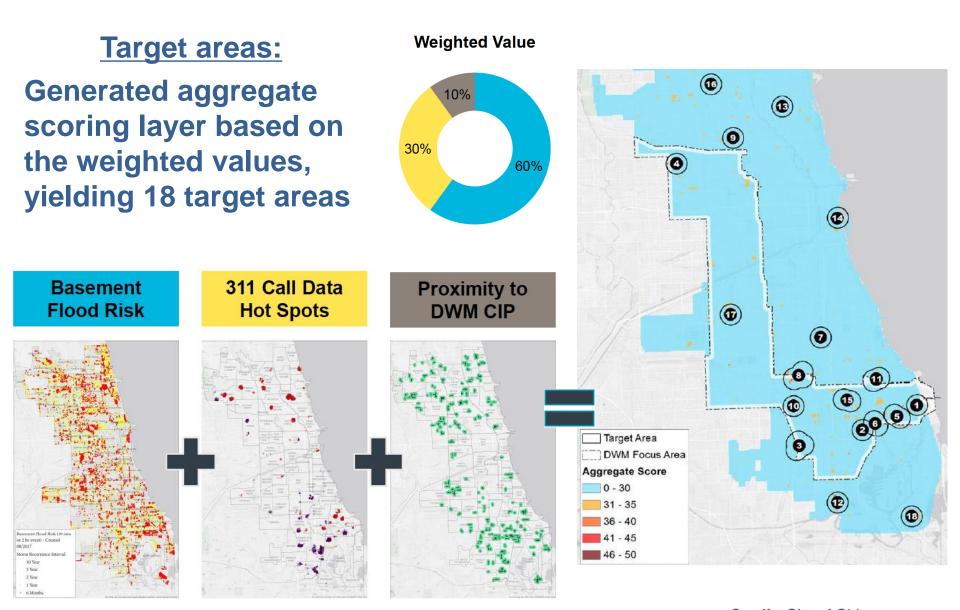


Pillar 2: Robust Infrastructure

Goals:

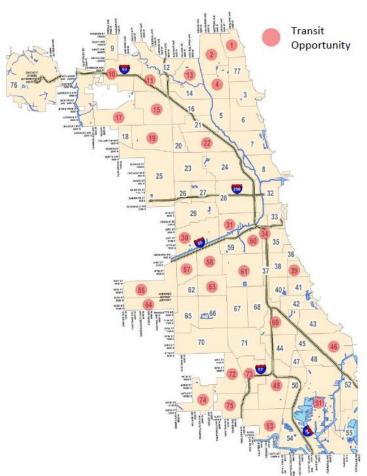
- 1. Improve infrastructure planning to ensure that investments are more strategic, proactive, and coordinated
- 2. Increase investment in green infrastructure to reduce flood risk and create more sustainable neighborhoods
- 3. Improve transportation connections between workforce opportunities and areas with high unemployment
- 4. Reduce citywide greenhouse gas emissions through city renewable energy generation, energy efficiency, and mobility

Action 3: Green Infrastructure Investments



Action 4: Mobility + Workforce Pilot

Identifying transit, mobility and workforce opportunities:



| Criteria | Measure | Scoring Threshold | Scoring Weight |
|-----------------|-------------------------|---|-------------------|
| Employment | Number of jobs per | The community with the lowest number of | 20 |
| | acre * | jobs per acre receives the high possible | |
| | | point total. | |
| Unemployment | Percent Unemployed | The community with the highest | 20 |
| | | unemployment rate receives the high | |
| | | possible point total. | |
| Environmental | Population Percentage | The community with the highest EJ rate | 20 |
| Justice (EJ) | by Race/Ethnicity | receives the high possible point total. | |
| Income | Per Capita Income | The community with the lowest per capita | 20 |
| | | income receives the high possible point | |
| | | total. | |
| Access to | Number of Job | The community with the lowest number of | 20 |
| Educational and | Training Centers / City | job training centers and City Colleges | |
| Workforce | Colleges # | within a one-mile buffer from the center of | |
| Development | | the respective community receives the | |
| Opportunities | | high possible point total. | |

Community workshops to be held in Washington Heights and Gage Park communities

Credit: City of Chicago

Pillar 3: Prepared Communities

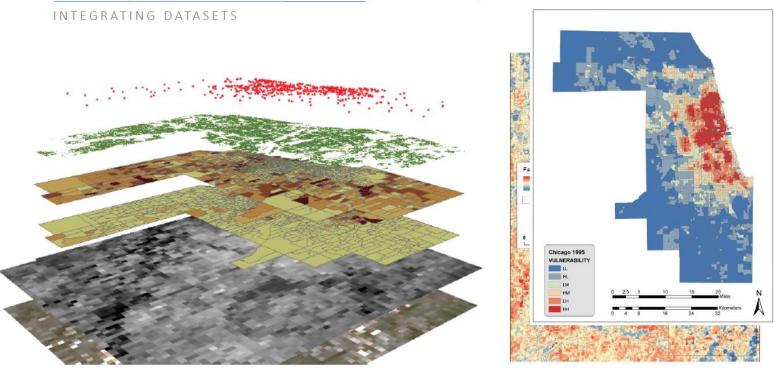
Goals:

- 1. Strengthen communications to create informed and engaged Chicagoans
- 2. Reduce vulnerabilities to extreme weather events for disconnected Chicagoans
- 3. Increase personal resilience of city first responders

Credit: City of Chicago

Action 5: Urban Heat Response Pilot

Developing an Extreme Heat Vulnerability Index



- Use extreme heat event data to drive response and planning
- Leverage data sources to improve service to vulnerable populations
- Extend capability to include predictive analytics for extreme snow, ice and rain events

Action 6: Increasing First Responder Resilience



Credit: City of Chicago

Next Steps

1. Implementing Resilient Chicago

- Strategy can be found at <u>resilient.chicago.gov</u>
- "Owners" and "Partners"
- Existing and new commitments

2. Institutionalizing Resilient Chicago

- Mayoral transition
- Structural / governance recommendations
- Role of Steering Committee members

RESILIENT CHICAGO STEERING COMMITTEE

ACCION

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AMERICAN RED CROSS OF CHICAGO & NORTHERN ILLINOIS

Celena Roldan, Adam Runkle

CHICAGO BUILDING TRADES

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SIDEWALK LABS

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Pastor Vic Rodriguez

WORLD BUSINESS CHICAGO

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Thank you



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Appendix











A Plan for Inclusive Growth and a Connected City





Resilience Icons



Residents connected to opportunity



Neighbors connected to each other



Communities connected to other communities



Government connected to residents



Regional governments connected & working together



Healthy communities connected to nature



City government connected and collaborating

Example Actions



Complete the Red Line Extension (RLE) to 130th Street



OWNER

CTA

PARTNERS

City of Chicago, Chicago Metropolitan Agency for Planning (CMAP)

TIMELINE

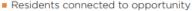
>5 years

LINK TO VISION









- Neighbors connected to each other
- Communities connected to other communities
- Government connected to residents

DESCRIPTION

The Red Line is the backbone of the CTA rail system and carries 30 percent of all rail riders. The Red Line Extension (RLE) will extend the southern portion of the line by 5.3 miles, from the existing terminal at 95th Street/Dan Ryan to 130th Street, and create four new stations near 103rd Street, Illth Street, Michigan Avenue, and 130th Street. These investments will address the needs of far South Side residents that have historically been isolated from viable transportation options.

Prior to the proposed RLE, for the period 2005 to 2010, commute times to jobs were 24 percent longer for residents within the project area compared to other residents in the seven-county region, an extra seven minutes each way. The RLE will shorten commutes, provide multimodal connections, and improve mobility and accessibility for transit-dependent populations.

As a core component of CTA's Red Ahead Program, the RLE will foster economic development and enable far South Side residents to use transit to better connect to major activity centers, affordable housing options (e.g. the Altgeld Gardens public housing project), educational opportunities, and employment centers across the city.

CTA's Red Ahead Program is a comprehensive initiative to maintain. modernize, and expand the Red Line. The program includes the proposed RLE. ongoing 95th Street/Dan Ryan Station and Terminal Improvement, and completed Red Line South Reconstruction, the lattermost of which generated a 10.2-mile stretch of completely rebuilt tracks, 20-minute faster commute times for riders traveling between 95th Street/Dan Ryan and downtown, and other capital improvements. The project also made an additional 41,662 jobs accessible to residents - by trimming associated commute times to under 45 minutes - and created more than 1,500 jobs.

NEXT STEP

Prepare a final Environmental Impact Statement (EIS) and conduct preliminary engineering surrounding the proposed RLE. ■

POTENTIAL KEY INDICATORS

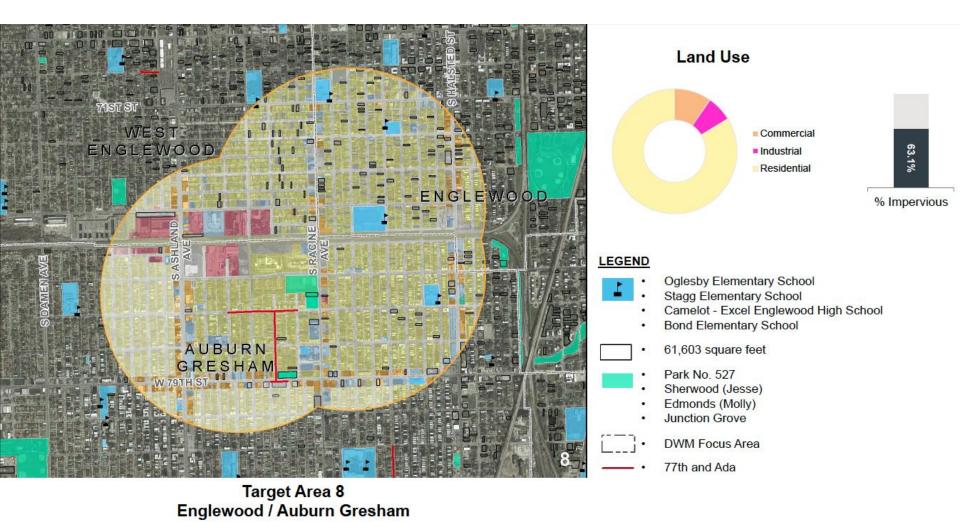
- Increase in ridership levels and connections made at new stations
- ② Reduction in commute times for residents in or near project area
- ③ Increase in job accessibility for residents in or near project area
- 4 Number of project-related jobs created
- Dollar value of economic investment around new stations

EQUITY IMPACTS

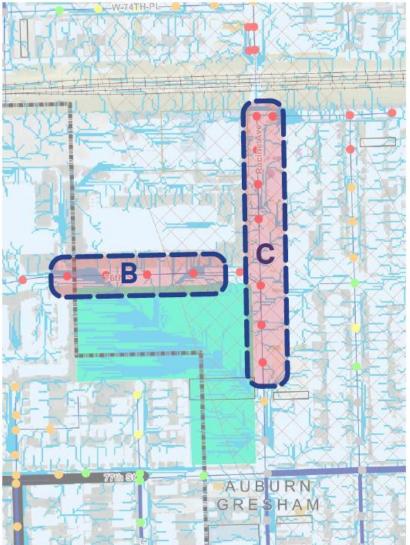
Transit-underserved residents in far South Side communities, including Roseland, Washington Heights, Pullman, West Pullman, Riverdale, and other communities near the project area.



Green Infrastructure: Englewood/Auburn Gresham



Green Infrastructure: Englewood/Auburn Gresham





SITEB



SITEB



SITE

REFINED ANALYSIS AND OPPORTUNITIES

PRELIMINARY STORMWATER ANALYSIS

B: Major flow paths along both sides of the street / large concentration of flow paths adjacent to sewer with capacity issues / potential for large amount of storage behind the sidewalk but within the ROW because of the large tree lawn areas

C: Major flow paths along streets / large concentration of flow paths adjacent to sewer with capacity issues / adjacent to CIP benefit areas / potential for green streets to provide storage

DESIGN OPPORTUNITY

B: Regional Bioretention

Develop larger bioretention areas behind sidewalk - this could be along most of the north side of 76th and would capture flow from the properties to the north as well as flow from the street with curb cuts.

C: Green Street / Streetscape

Develop green street/streetscape aimed to eliminate the Hydraulic Grade Line (HGL) concerns along this street. It would be best to limit the practice between 77th and 75th.

POTENTIAL COMMUNITY AND FUNDING PARTNERS

B: Residents / Community Groups/ DWM / CNT/ CDOT/ Utilities / MWRD / Basement Flooding Partnership

C: DWM / CDOT / Utilities/ BOF / MWRD / Grants

OPPORTUNITY RANK CRITERIA

- Strong Community Partner
- Favorable Topography
- Known Sewer Capacity Issues
- Diverse Use

Green Infrastructure Practices and Co-benefits

*Center for Neighborhood Technology. "The Value of Green Infrastructure." 2010.

| Reduces Stormwater Runoff | | | | | | | | | | | | | Improv I | | | | | |
|--------------------------------|----------------------------------|------------------------|--------------------------------------|------------------|-------------------------------------|-----------------------------------|------------------|-----------------------|----------------------|--|------------------------------|---------------------|---------------------------------------|-------------------------|--------------------------------|-------------------|------------------|--|
| Benefit | Reduces Water Treatment Needs | Improves Water Quality | Reduces Grey Infrastructure Needs | Reduces Flooding | Increases Available Water Supply | Increases Groundwater Recharge | Reduces Salt Use | Reduces Energy Use | Improves Air Quality | Reduces Atmospheric CO ₂ | Reduces Urban Heat Island | Improves Aestheiics | Increases Recreational Opportunity | Reduces Noise Pollution | Improves Community Cohesion | Urban Agriculture | Improves Habitat | Cultivates Public Education Opportunities |
| Practice | ÇS | | | | Æ, | | | # | 2 | CO2 | | | K | *** | iii | 拳 | | |
| Green Roofs | | | | | 0 | 0 | 0 | | | | | | - | | — | — | | |
| Tree Planting | | | | | 0 | <u></u> | 0 | | | | | | | | | \bigcirc | | |
| Bioretention & Infiltration | | | | | - | - | 0 | 0 | | | | | | - | \bigcirc | 0 | | |
| Permeable Pavement | | | | | 0 | - | | - | | | | 0 | 0 | | 0 | \bigcirc | 0 | |
| Water Harvesting | | | | | | - | 0 | 0 | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | | | | Y | es es | | Maybe | | С |) No | | | | | | | |

Credit: City of Chicago 46